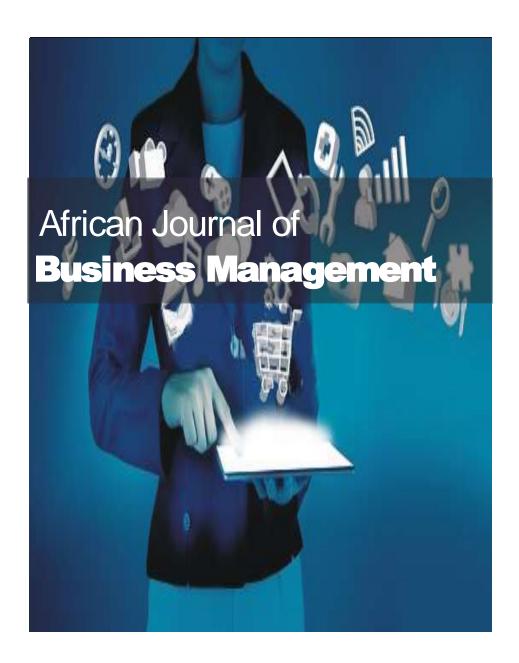
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## **African Journal of Business Management**

Full Length Research Paper

# The impact of firms' characteristics in accessing finance by micro, small and medium enterprises in Southern Ethiopia

## **Desta Zelalem\* and Mebrat Wubante**

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There is a concurrence among different stakeholders such as policy makers, economists, and business experts that Micro Small and Medium enterprises (MSMEs) are engines of economic growth. The dynamic role of MSMEs in developing countries insures them as engines through which the growth objectives of developing countries can be achieved. However many problems encounter MSMEs and as a result, many firms perform dismally and fail to grow. Given this high failure rate, it becomes vital to research the factors required to enable the MSMEs to survive and indeed progress to the growth phase of the organizational life cycle. The study was undertaken to know the effect of firms' characteristics in accessing of financing and other factors affecting the performance of MSMEs in Southern Ethiopia. The study used qualitative and quantitative research design. The target population for the study was 345 enterprises registered and operated in Hawassa City, Ethiopia. The study used a survey questionnaire and interview to collect the required primary data from a sample of 260 MSMEs and also documents were reviewed to collect the necessary secondary data. The collected data were coded, quantified and analyzed quantitatively and qualitatively. The data were analyzed by the use of statistical package for social sciences (SPSS) software. The study concluded that all the independent variables except Legal Status of Business Enterprises produced statistically significant results and all the Independent variables had a positive relationship with the dependent variable. In addition to this marketing, managerial and environmental constraints are found to affect the operating activities of enterprises in southern Ethiopia.

Key words: Accessing of financing, characteristics, micro small and medium enterprises (MSMEs), performance.

## INTRODUCTION

There is consensus among policy makers, economists, and business experts that Micro Small and Medium

enterprises (MSMEs) are drivers of economic growth. A healthy MSME sector contributes prominently to the

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economy through creating more employment opportunities, generating higher production volumes, increasing exports and introducing innovation and entrepreneurship skills. The dynamic role of MSMEs in developing countries insures them as engines through which the growth objectives of developing countries can be achieved.

According to Mead (1994), it is estimated that MSMEs employ 22% of the adult population in developing countries. United Nations Industrial Development Organization (UNIDO) estimates that SMEs represent over 90% of private business and contribute to more than 50% of employment and Gross Domestic Product (GDP) in most African countries (UNIDO, 1999). Despite their significant importance and MSME's contribution to economic growth, MSME's across the whole world and in Ethiopia in particular, are still faced with numerous challenges that inhibit entrepreneurial growth. Apart from MSME's funding and access to finance (which is the focus of this study), the Global Entrepreneurship Monitor (GEM) Reports (2001-2010) noted that, developing countries MSMEs also suffer from poor management skills which is a result of lack of adequate training and education owing to limited access to finance. Pretorius and Shaw (2004) observed that accessibility to external finance is essential to solve shortage of MSMEs cash flows. Financing is required for MSMEs to set up and enlarge their business operations, new product development, research and development, human resource development and acquiring of up-to-date production equipment and technology. Most of MSMEs rely on internal finance since they cannot afford external finance easily: only prioritized source becomes internal finance but still internal finance is inadequate for MSMEs' development and profitability. Most MSMEs' failure to access debt financing results in an inadequate capital structure.

In Ethiopia, the government has been attracted by MSMEs to solve unemployment problem which recently is spreading across the country. Despite MSMEs contributions to the county's job creation, their continuing growth and strengthens has been compromised by the persistent limitations on their access to financing from formal-sector. The finance gap in the Ethiopian MSME sector deteriorates MSMEs' productivity, performance and contributions to the country's economy. Thus, this paper tries to investigate the impact of firms' characteristics in accessing finance and hence, the effect of financing gap on the growth and development of MSMEs in Southern Ethiopia in addition to financing gap the study has also tried to assess the effect of other constraints such as; marketing constraints, managerial constraints and environmental constraints on the performance of MSMEs in the study area.

Apart from their significances, one of the most important challenges facing MSMEs is to overcome distortions that hinder their growth. MSMEs face

difficulties in obtaining finance, have a high failure rate, experience weak performance and have inadequate capitalization (Altenburg and Eckhart, 2006). Therefore, it is significant to examine whether firms' characteristics has a significant effect on access to debt finance and performance of MSMEs in return. This will enable MSMEs to positively contribute to the development challenges such as unemployment, poverty, income inequality and weak economic growth. Therefore, the extrinsic value of the results of this research is to provide empirical evidence about the impact characteristics in accessing of financing by SMEs and can provide helpful suggestions to improve their sustainability and performance and, in the long-run, reduce the failure rate of MSMEs in Southern Ethiopia. The study has the following research objectives:

- (1) To analyze whether MSMEs located in Hawassa City southern Ethiopia face financing gap or not.
- (2) To investigate the effect of MSME's characteristics in accessing finance.
- (3) To identify the challenges faced by MSMEs to get finance from financial institutions and other sources in the study areas
- (4) To assess the effect of limited access of financing on the growth and development of MSMEs
- (5) To identify other factors that affect the performance of MSMEs in the study area.

Owing to the limited evidence regarding the impact of firm characteristics in accessing of finance by MSMEs, the current study attempts to investigate the impact of firm characteristics in accessing finance by MSMEs in Hawassa southern Ethiopia, which may have greater significance. In this regard, the outcomes in the study might provide relevant insights into the existing challenges facing MSMEs in accessing finance and factors affecting the performance of MSMEs in Southern Ethiopia. And also this study is meant to alert the effect of limited access to finance on the performance of MSMEs, in Southern Ethiopia.

## LITRATURE REVIEW

Financing is one of the crucial elements to undertake R&D activities that determine the development of MSMEs. According to Jeyifo (2003), while encouraging strides have been made in liberalizing the domestic financial sector, still it is a bottleneck for the rapid growth and development of the sector. As Eshetu and Mammo (2009) indicated, 79% of MSMEs in Ethiopia stated that, getting credit finance from formal financial institutions is a key problem. It is obvious that inadequate access to credit limits the expansion of firms, choice of technology, hiring suitable premises and the employment of skilled

personnel. This hinders the potential to adequately meet the needs of consumers. Access to credit on favorable terms is essential for initiating new business ventures, fulfilling working capital requirements, as well as for expanding existing businesses. In this regard, the formal financial institutions are reluctant to avail credit facilities to the sector. Formal financial institutions such as commercial banks are reluctant to lend small amounts of money to small businesses because the cost of administering the loan exceeds the benefits accrued to them.

The financing of Micro Small and Medium-sized Enterprises (MSMEs) has been a subject of great interest both to policymakers and researchers because of the significance of MSMEs in private sectors around the world and the perception that these firms are financially constrained. Data collected by Ayyagari et al. (2007) for 76 developed and developing countries indicate that, on average, MSMEs account for close to 60 percent of manufacturing employment. More importantly, a number of studies using firm-level survey data have shown that MSMEs not only perceive access to finance and the cost of credit to be greater obstacles than large firms, but these factors constrain MSMEs (affect their performance) more than large firms (Schiffer and Weder, 2001; IADB, 2004; Beck and Demirguc-Kunt, 2006; Beck et al., 2006).

According to Romano and Ratnatunga (1995), the marketing problems of small firms are numerous and complex. It is obvious that information about markets and customers is crucial for managerial decisions. However, due to lack of resources and expertise, many small firms do not conduct marketing research, keep customer records, make follow up on their customers and study customers' characteristics and preferences. The first few years of small firms require aggressive marketing of products and services. But, due to lack of understanding of the strategic importance of marketing in achieving competitive advantage, startup firms do not sufficiently market their products and services. Startup firms do not usually put greater emphasis on establishing customer relationship through an extension of credits and provision of warranties and quarantees.

The future of small firms depends on the development and maintenance of human resources. As Drucker (1982) noted they require "a few highly competent people, dedicated to the task, driven by it, working full time and very hard". For many firms, the attraction, development and maintenance of successful individuals are a critical success factor. Recruiting new employee is one of the biggest challenges facing small firms, and a key component of organizational success. While a number of studies (Hambrick, 1982; Thomas, 1980) have explored the fit between organization and environment, there is less knowledge, particularly in small firms, about how impressions of the environment are formed among owner/managers who are responsible for responding with new strategies and approaches.

#### Impact of firm characteristics in access finance

#### Location of the firm

Berger and Udell (2006) find out that the geographic closeness between lenders and customers has an association with a firm's access to credit.

## Industry of the Firm

The industry in which a firm operates does not influence the firm's capital structure directly but might do so indirectly through the composition and nature of the firm's assets (Hall et al., 2000).

#### Firm's Size

The firm's size has a crucial weight on the debt proportion in the capital structure of the firm since real assets tend to influence the accessibility to long debt whenever required (Burkart and Ellingsen, 2004).

#### Firm's business information

Kitindi et al. (2007) point out that lenders use firm's business information to assess current and future performance of the firm.

## Age of the firm

Firms at the early stage of operation use to experience difficulties in accessing debt finance because of informational disparities (Chandler, 2009).

## Legal status of the firm (Incorporation)

Harhoff et al. (1998) point out that a firm with limited liability (incorporated) possesses development attributes than a firm with unlimited liability.

#### Firm's collaterals

Bougheas et al. (2006) pointed out that the requirement of collateral is a crucial aspect for SMEs to succeed in accessing external financing from lenders. To undertake this study and investigate the impact of firms' characteristics (Industry of the Firm, location of the firm, firm size, firms' business information, age of the firm, Legal Status of the Firm (Incorporation) and firms' collaterals in accessing finance by MSMEs by reviewing literatures, we hypothesized as follows:

H<sub>0</sub>: Industry of the firm does not have any significant impact on accessing finance by MSMEs.

H₁: Industry of the firm has a significant impact on accessing finance by MSMEs.

H<sub>0</sub>: location of the firm does not have any significant impact on accessing finance by MSMEs.

 $H_0$ : Firm size does not have any significant impact on access to finance by MSMEs.

 $H_1$ : Firm size has a significant impact on access to finance by MSMEs.

H<sub>0</sub>: firms' business information does not have any significant impact on access to finance by MSME's.

 $H_1$ : firms' business information has a significant impact on access to finance by MSMEs.

H<sub>0</sub>: age of the firm does not have any significant impact on access to finance by MSMEs.

 $H_1$ : age of the firm has a significant impact on access to finance by MSMEs.

 $H_0$ : firms' collaterals do not have any significant impact on access to finance by MSMEs.

 $H_1$ : firms' collaterals have a significant impact on access to finance by MSMEs.

 $H_0$ : Legal status of the firm (Incorporation) does not have any significant impact on access to finance by MSMEs.

H₁: Legal status of the firm (Incorporation) has a significant impact on access to finance by MSMEs.

#### **MATERIALS AND METHODS**

#### Description of the study area

This study was confined to Hawassa City, Southern Ethiopia, which is located at 275 KM south of Addis Ababa on the shores of Lake Hawassa in the Great Rift Valley . Hawassa is the capital of Southern Ethiopia and one of the highly growing cities in Ethiopia.

## Study design

Research design is the arrangement of conditions for collection, analysis and interpretation of data in a manner to combine relevance to the research purpose with economy in procedure (Kothari, 2004). Both Ordinary Least Square (OLS) Regression and descriptive statics methods of data analysis were employed. Descriptive statics methods were employed for the purpose of interpreting qualitative data, and hence, different data presentation tools such as tables, graphs, percentages, pie-charts and bargraphs were utilized to discuss the qualitative data. In addition, to investigate the findings and test the proposed hypothesis statistical analysis Ordinary Least Square (OLS) Regression was employed to establish the association between dependent and independent variables.

The study design was a survey conducted on a sample of; 106 micro, 98 small size and 56 medium size enterprises (MSMEs) located in Southern, Ethiopia. According to Owens (2002), survey research design has the advantage of uniqueness since information gathered is not available from other sources, having unbiased representation of population of interest and standardization of measurement as same information is collected from every respondent.

#### Sampling design and procedure

As information obtained from Trade and Industry Bureau of

Hawassa City, currently there are a total of 345 micro small and medium enterprises registered and operated in Hawassa City which are engaged in different economic sectors such as trade, service manufacturing and urban agriculture. From these total of 345 MSMES 150 are Micro enterprises, 130 are small size enterprises and the remaining 65 are medium size enterprises. To get a representative sample size for the current study stratified random sampling and purposive non probability sampling techniques were employed. The reason why stratified random sampling procedure is preferred is the fact that, the resulting sample would represent the entire population proportionally from each size of enterprises and to distribute the questionnaires conveniently from sampled enterprises Purposive sampling was employed. In stratified sampling, the population of N units is first divided into different groups of units which are assumed to be divided according to a specific characteristic, which is based on size of enterprise (Micro, Small and Medium). These subgroups, called strata, together represent the whole population, so that  $N_1+N_2+N_3=N$ .

#### Sample size determination

The research has a confidence level of 95%; thus from a total number of 345 MSMEs operating in Hawassa City 260 sample size has been selected as respondents by adopting Yamane's (1967) formula. The formula of the sample size for finite population is:

$$n = \frac{N}{1 + N(e)^2}$$
 .....Q1

Where n= is the sample size needed,

N= is total number of population for the study,

e= the precision level which is the margin of error. In this study e = 0.05 was used.

Therefore,

$$n_1 = \frac{150}{1 + 150(0.05)^2} = 106$$

$$n_2 = \frac{130}{1 + 100(0.05)^2} = 98$$

$$n_3 = \frac{65}{1 + 65(0.05)^2} = 56$$

Thus, the required sample size for this study was  $n = n_1 + n_2 + n_3$  n = 106 + 98 + 56 n = 260

Then, for a total sample of 260, we conveniently select 106 enterprises from micro size, 98 enterprises from small, and 56 enterprises from medium; and the questionnaires were distributed accordingly, for managers (owners) of each enterprises located in Hawassa, Ethiopia.

#### Study methodology

#### Data sources

For the purpose of accomplishing the objectives of this study, both primary and secondary sources of data were used. The primary data were obtained from owners (managers) of Micro Small and Medium Enterprises located in the study area via distributing questionnaire for the selected owners (managers). On the other

hand, secondary data were collected from different documents used as reference and reports maintained by the selected organization over the last 10 years for the period 2007-2016.

#### Method of data collection

Primary data were collected by using structured questionnaire. The questionnaires were designed in a manner which is appropriate to achieve the objectives of the study comprising open ended and close ended questions. The secondary data, on the other hand, collected from the selected Micro Small and Medium Enterprises through review of relevant documents pertaining to the study including historical documents, books, newspaper, and reports and also from other concerned offices for the study were used as reference.

### Data collection procedures

We prepared survey questionnaires to the target respondents in an attempt to collect the required data for the study. Research enumerators were used to assist the study in gathering the relevant information. The research enumerators were trained on the aspects of the questionnaire and on how to handle the respondents to ensure that ethical considerations were observed. Self-administered questionnaires allow the participants to respond to the questions by themselves and at their own pace for those uneducated respondents, questions were translated in their mother tongue.

#### Method of data analysis

Both regression and descriptive statics methods of data analysis were employed. Descriptive statics methods such as mean and standard deviation were employed for the purpose of interpreting qualitative data, and hence, different data presentation tools such as tables, percentages, pie-charts and bar-graphs were utilized to discuss the qualitative data. In order to explain the findings and to test the proposed hypotheses the study employed a pertinent method for normal data distributed which was Ordinary Least Square (OLS) Regression Model. There are six independent variables (Industry of the Firm, firm size, firms' business information, age of the firm, legal status of the firm (Incorporation) and firms' collaterals) and the dependent variable is accessing of finance. Model specification is as follows:

CrAces =  $\alpha i$  ++  $\beta 1 Indi$  +  $\beta 2 Binfo$  +  $\beta 3 Size$  +  $\beta 4 Age$ +  $\beta 5 Collt$ +  $\beta 6 Incop$  + ui......Q2.

Where: CrAces = Credit access by an Enterprise

Ind = type of Business activity that an enterprise engages in Binfo = Business information maintained by an enterprise

Size = Size of enterprise (measured by the number of employees)

Age = Age of enterprise

Coll = Collateral enterprise holds when applying for a loan and Incop = Legal status of enterprise during the loan application ui=Residual values, which are any variables that may affect the dependent variable but not incorporated in this model.

#### Normality, validity and reliability

Validity and reliability of a research are key determinants of good research analysis and output. In order to check the validity of the instrument used in this study, we conducted a pilot study. While to

test the reliability of the Likert scale used in this study, reliability analysis was done using Cronbach's Alpha as the measure. In addition to this, we employed Histogram and normal P-P plot whether the dependent variable is approximately normally distributed for each category of the independent variables; analysis of variance was also done to establish the significance of the regression model.

#### DATA ANALYSIS AND DISCUSSION

This part of the study is concerned with the major findings and interpretation of the data obtained through questionnaire, interviews and some document analysis in the sample firms located in the city of Hawassa, Southern Ethiopia. The gathered necessary information was edited and cleaned for completeness in preparation for coding. In order to analyze and interpret the major findings of the study we employed different descriptive statistical data presentation tools such as table, percentage, and pie and bar charts. In addition to the purpose of assessing the effect of marketing, managerial and environmental constraints on the performance of MSMEs we used descriptive statistics such as mean and standard deviation. Regression analysis was used to test the relationship between the variables under study in relation to the objectives of the study. Analysis of variance (ANOVA) was used to confirm the findings of regression.

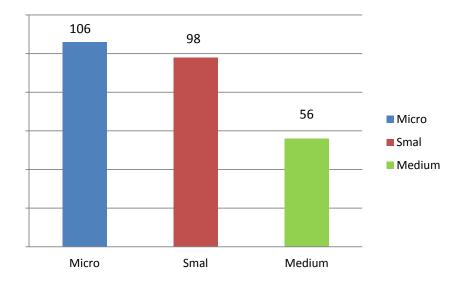
Two hundred sixty questionnaires were distributed and collected. The survey questionnaires were prepared and distributed to respondents who were working in SMME sectors and were potentially in need of debt finance. The study assesses how the firm's characteristics (Age, Size, Collateral, Business Information, Type of Business and Legal Status of firms) impact firm's credit accessibility from finance institutions, especially from banks. In addition to this we tried to review the impact of other factors (such as, marketing constraints, managerial constraints, and environmental constraints) on the performance of MSMEs located in the city of Hawassa, Southern Ethiopia.

### **Descriptive statistics**

#### Demographic information of respondents

**Size of sampled enterprises:** This section sought to know the size of sampled Business Enterprises. As can be seen from Figure 1, out of the total respondents of 260, majority of the respondents operated in Micro size Enterprises which consist of 40.77 percent followed by Small Size Enterprises and Medium Size Enterprises which consist of 37.69 and 21.54% respectively.

**Type of business activities:** The study wants to identify the type of commercial activities that the target populations were engaged in. The finding indicated that most of the respondents which comprise 99(38%) of the



**Figure 1.** Size of sampled enterprises Source: Survey, 2016/2017.

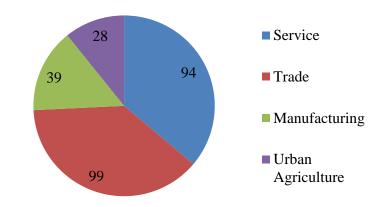


Figure 2. Type of business activities.

respondents engaged in trade activity followed by 94(36%) of the respondents who engaged in service activities and then 39(15%) of the respondents who engaged in manufacturing activities. The remaining 28(11%) of the respondents engaged in urban agriculture. From this we can conclude that the target population in the study consists of respondents who engaged in different commercial activities. The findings are summarized in Figure 2.

**Legal status of business:** The study aims to find out the legal status of selected business enterprises. The study indicated that most 128 (49%) are partnership form of business enterprises followed by 97(37%) sole proprietorship and the remaining 35(13%) respondents are in corporation form of business enterprises. The findings are shown in Figure 3.

Access to credit: This study sought and obtained the credit access of respondents. 143 (55%) of the respondents had credit access and the remaining 117(45%) of the respondents stated that, they did not have credit access. The study findings are as shown in Figure 4.

# Impact of marketing, managerial and environmental constraints on the performance of MSMEs

It is obvious that, marketing, managerial and environmental constraints are the major factors affecting the performance of MSMEs. In the current study we want to identify the extent to which marketing, managerial and environmental constraints affected the performance of MSMEs located in Hawassa City, Southern Ethiopia. The extent was measured on a Likert Scale of 1-5, where 5 is

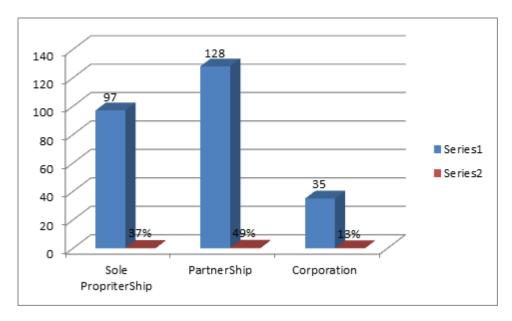
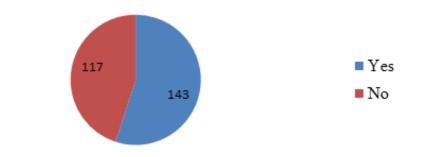


Figure 3. Legal status of sampled business enterprises.



**Figure 4.** Credit Access. Source: Survey, 2016/2017.

- to a very great extent; 4- to a great extent; 3- to moderate extent; 2- small extent, and 1- no extent. Interpretation was done as follows: Mean value of 1-1.5: no extent; 1.6-2.5: small extent; 2.6-3.5: to moderate extent; 3.6-4.5: to a great extent and 4.6 - 5.0: to a very great extent. The results of the study are shown and presented in the following subsequent sections (Table 1). And the computed standard deviations were used to indicate the extent to which the respondents' opinions about the statements on the impact of marketing, managerial and environmental constraints on the performance of MSMEs varied.

# Impact of marketing constraints on the performance of MSMEs

The current study indicated that proper demand

forecasting practices and poor customer relationship and handling affect performance of Micro Enterprises at Hawassa city, southern Ethiopia to a moderate extent, with mean value of 3.3019 and standard deviation of 1.41536 and mean value of 2.9057 standard deviation of 1.17537 respectively. And the other items; lack of market linkages, lack of follow up on customers and lack of keeping customer records affect the performance of Micro Enterprises located at Hawassa City, southern Ethiopia to a great extent with mean of 4.4906, standard deviation of 0.96851 and mean of 4.3679 and standard deviation of 0.95942, and mean of 4.4528, and standard deviation of 0.84100, respectively. The respondents differed more in the statement regarding whether availability of proper demand forecasting practices affect performance of Micro Enterprises (Standard deviation of 1.41536) while they differed less on the statement that lack of keeping customer records (Standard deviation of

Table 1. The Impact of marketing constraints on the performance of micro enterprises descriptive statistics.

	N	Minimum	Maximum	Mean	Std. Deviation
Proper Demand Forecasting Practices	106	1.00	5.00	3.3019	1.41536
Poor Customer Relationship and Handling	106	1.00	5.00	2.9057	1.17537
Lack of Market Linkages	106	1.00	5.00	4.4906	0.96851
Lack of Keeping Customer Records	106	1.00	5.00	4.4528	0.84100
Lack of Follow Up On Customers	106	1.00	5.00	4.3679	0.95942
Overall Mean				3.90	1.07

Table 2. The impact of marketing constraints on the performance of small size enterprises descriptive statistics.

	N	Minimum	Maximum	Mean	Std. Deviation
Proper Demand Forecasting Practices	98	2.00	5.00	3.3673	0.85419
Lack Of Market Linkages	98	1.00	5.00	3.9592	1.21772
Poor Customer Relationship And Handling	98	1.00	5.00	3.5306	1.29395
Lack Of Keeping Customer Records	98	1.00	5.00	2.9082	1.40020
Lack Of Follow-Up On Customers	98	1.00	5.00	4.0000	1.21842
Overall Mean				3.75	1.2

Source: own computation, 2016/2017.

**Table 3.** The impact of marketing constraints on the performance of medium size enterprises descriptive statistics.

	N	Minimum	Maximum	Mean	Std. Deviation
Proper Demand Forecasting Practices	56	1.00	5.00	2.60	1.24720
Lack Of Market Linkages	56	1.00	5.00	2.9286	1.27717
Poor Customer Relationship And Handling	56	1.00	5.00	2.1964	1.15080
Lack Of Keeping Customer Records	56	1.00	5.00	3.4107	1.02295
Lack Of Follow-Up On Customers	56	1.00	5.00	2.0536	1.18198
Overall Mean				2.63	1.18

Source: own computation, 2016/2017.

0.84100). Overall, marketing constraints affected the performance of Micro Enterprises in Hawassa city, Southern Ethiopia to a Great extent (mean of 3.9, standard deviation of 1.07) (Table 2). As can be seen from Table 2. Proper Demand Forecasting Practices and Lack of Keeping Customer Records affects performance of Small Size Enterprises at Hawassa city, Ethiopia to a moderate extent (mean value of 3.3673 and standard deviation of 0.85419) and (mean value of 2.9082, standard deviation of 1.40020) respectively. And the other items, Lack of Market Linkages, Lack of follow up on customers and Poor Customer Relationship and Handling affects the performance of Small Size Enterprises located at Hawassa City, Southern Ethiopia to a Great Extent with (mean value of 3.9592, standard deviation of 1.21772), (mean value of 4.0000, Standard deviation of 1.21842), and (mean value of 3.5306,

standard deviation of 1.29395) respectively. The respondents differed more on the statement regarding whether Lack of Keeping Customer Records affects performance of Small Size Enterprises (standard deviation of 1.40020) while they differed less on the statement that Proper Demand Forecasting Practices (standard deviation of 0.85419). Overall, marketing constraints affected the performance of Small Size Enterprises located in Hawassa city, Southern Ethiopia to a Great extent (mean value of 3.75, standard deviation of 1.2) (Table 3). As it is presented in Table 3, Proper Demand Forecasting Practices, Lack Of Market Linkages and Lack Of Keeping Customer Records affect performance of Medium Size Enterprises at Hawassa, Ethiopia to a Moderate extent (mean value of 2.60, standard deviation of 1.24720), (mean value of 2.9286, standard deviation of 1.27717), and (mean value of

**Table 4.** Impact of managerial constraints on the performance of micro enterprises descriptive statistics.

	N	Minimum	Maximum	Mean	Std. Deviation
Lack of Division of Activities	106	2.00	5.00	4.6604	0.58370
High Employee Turnover	106	1.00	5.00	3.9811	1.22654
Unavailability of Skilled Man Power	106	1.00	5.00	2.632	1.31891
Lack of Formal Recruitment	106	1.00	5.00	4.452	0.84100
Overall mean				3.93	0.99

Table 5. Impact of managerial constraints on the performance of small size enterprises descriptive statistics.

	N	Minimum	Maximum	Mean	Std. Deviation
Lack Of Division Of Activities	98	1.00	5.00	3.7449	1.22946
High Employee Turnover	98	1.00	5.00	2.51	1.28432
Unavailability Of Skilled Manpower	98	1.00	5.00	2.4592	1.18555
Lack Of Formal Recruitment	98	1.00	5.00	4.1939	1.01187
Overall Mean				3.24	1.18

Source: own computation, 2016/2017.

3.4107, standard deviation of 1.02295) respectively. And the other items: Poor Customer Relationships and Handling and Lack of follow up on customers affect the performance of Medium Size Enterprises located at Hawassa, Southern Ethiopia to a Small Extent (mean value of 2.1964, standard deviation of 1.15080) and (mean value of 2.0536, standard deviation of 1.18198) respectively. The respondents differed more on the statement on whether Lack of Market Linkages affects performance of Medium Size Enterprises (standard deviation of 1.27717) while they differed less on the statement that lack of keeping customer records affects performance of Medium Enterprises (standard deviation of 1.02295). Overall, marketing constraints affected the performance of Medium Size Enterprises in Hawassa, Southern Ethiopia to a Moderate extent (mean value of 2.63, standard deviation of 1.18).

## Impact of managerial constraints on the performance of MSME

As different scholars indicted, the success of MSMEs depends on the development and maintenance of human resources. Managerial factors consist of clear Division of Activities and Duties, Employee Turnover, Availability of Skilled Workers, Lack of Formal Recruitment and Hiring Procedures. In this section, we also want to recognize the extent to which Availability of Managerial Experience affected the performance of Micro, Small and Medium Size Enterprises located in Hawassa, Southern Ethiopia. The results of the study are shown in Tables 4.

In this study to assess the impact of managerial constraints on the performance of Micro Enterprises four items were incorporated. The study established that lack of division of activities, high employee turnover and lack of formal recruitment Procedures affect the performance of Micro Enterprises at Hawassa, Southern Ethiopia to a great extent (mean value of 4.6604, standard deviation of 0.58370), (mean value of 3.9811, standard deviation of 1.22654) and (mean value of 4.452, standard deviation of 0.84100) respectively. And the other item: Unavailability of Skilled Man Power affects the performance of Micro Enterprises Located in Hawassa, southern Ethiopia to a Moderate extent (mean value of 2.632, standard deviation of 1.31891). The respondents differed more on the statement on Unavailability of Skilled Man Power affects performance of Micro Enterprises (standard deviation of 1.31891) while they differed less on the statement that Lack of division of activities affects performance of Micro Enterprises (standard deviation of 0.58370). Overall, managerial constraints affected the performance of Micro Enterprises in Hawassa city, Southern Ethiopia to a great extent (mean value of 3.93, standard deviation of 0.99) (Table 5).

The study established that lack of division of activities and lack of formal recruitment procedures affect the performance of Small Size Enterprises at Hawassa, Ethiopia to a great extent (mean value of 3.7449, standard deviation of 1.22946) and (mean value of 4.1939, standard deviation of 1.01187). And the other items; Unavailability of Skilled Man Power and High Employee Turnover affect the performance of Small Size Enterprises Located in Hawassa, Southern Ethiopia to a Small extent (mean value of 2.4592, standard deviation

Table 6. Impact of managerial constraints on the performance of medium size enterprises descriptive statistics.

	N	Minimum	Maximum	Mean	Std. Deviation
Lack Of Division Of Activities	56	1.00	5.00	2.5536	1.23465
High Employee Turnover	56	2.00	5.00	3.2857	1.20173
Unavailability Of Skilled Manpower	56	1.00	5.00	2.7321	1.32790
Lack Of Formal Recruitment	56	1.00	5.00	1.8571	1.16664
Overall Mean				2.61	1.23

Table 7. Impact of environmental constraints on the performance of micro enterprises descriptive statistics.

	N	Minimum	Maximum	Mean	Std. Deviation
Competition With Large Industrial Units	106	2.00	5.00	4.500	0.77006
Bureaucratic Setup Procedures	106	1.00	5.00	4.0000	1.21890
Income Tax Structure	106	2.00	5.00	4.6415	0.75830
Policy Uncertainties	106	1.00	5.00	4.4528	0.84100
National Culture And Beliefs	106	1.00	5.00	2.6509	1.28020
Rapid Technological Changes Not Easily Adopted	106	2.00	5.00	4.4245	0.76778
Overall Mean				4.12	0.94

Source: own computation, 2016/2017.

of 1.18555) and (mean value of 2.51, standard deviation of 1.28432). The respondents differed more on the statement on High Employee Turnover affects performance of Small Size Enterprises (standard deviation of 1.28432) while they differed less on the statement that Lack of Formal Recruitment Procedures affects performance of Small Size Enterprises (standard deviation of 1.01187). Overall, managerial constraints affected the performance of Small Size Enterprises in Hawassa, Southern Ethiopia to a Moderate extent (mean value of 3.2493, standard deviation of 1.18) (Table 6).

The study established that Lack of Division of Activities, High Employee Turnover and Unavailability of Skilled Manpower affect the performance of Medium Size Enterprises at Hawassa, Ethiopia to moderate extent (mean value of 2.5536, standard deviation of 1.23465), (mean value of 3.2857, standard deviation of 1.20173) (mean value of 2.7321, standard deviation of 1.32790). And Lack of Formal Recruitment Procedure affects the performance of Medium Size Enterprises Located in Hawassa, Southern Ethiopia to a small extent (mean value of 1.8571, standard deviation of 1.16664). The respondents differed more on the statement. Unavailability of skilled Manpower affects performance of Medium Size Enterprises (standard deviation of 1.32790) while they differed less on the statement that Lack of Formal Recruitment Procedures affects performance of Medium Size Enterprises (standard deviation of 1.16664). Overall, managerial constraints affected the performance of Medium Size Enterprises in Hawassa, Southern Ethiopia to a moderate extent (mean value of 2.61, standard deviation of 1.23).

# Impact of environmental constraints on the performance of MSMEs

As indicator of environmental factors affecting the performance of MSMEs under the study area, we consider competition with large industrial units, bureaucratic setup procedures, income tax structure, policy uncertainties, national culture and beliefs on business, rapid technological changes. The results of the study are shown in Table 7. This study also assesses the impact of environmental constraints on the performance of Micro Enterprises in Hawassa, Southern Ethiopia. As can be seen from the table, the study established that, income tax structure affects the performance of Micro Enterprises at Hawassa, Southern Ethiopia to a very great extent (mean value of 4.6415, Standard deviation of 0.75830). Competition with large industrial units, bureaucratic setup procedures, policy uncertainties and rapid technological changes not easily adopted affect the performance of micro enterprises Located in Hawassa, Ethiopia to a great extent (mean value of 4.500, Standard deviation of 0.77006), (mean value of 4.0000, Standard deviation of 1.21890), (mean value of 4.4528, Standard deviation of 0.84100), and (mean value of 4.4245, Standard deviation of 0.76778) respectively. National Culture and Beliefs affects the performance of Micro

Table 8. Impact of environmental constraints on the performance of small size enterprises descriptive statistics.

	N	Minimum	Maximum	Mean	Std. Deviation
Competition With Large Industrial Units	98	1.00	5.00	3.9898	1.02036
Bureaucratic Setup Procedures	98	1.00	5.00	3.8571	1.11226
Income Tax Structure	98	2.00	5.00	4.0918	1.06574
Policy Uncertainties	98	2.00	5.00	4.1327	0.92656
National Culture And Beliefs	98	2.00	5.00	3.6633	1.17486
Rapid Technological Changes Not Easily Adopted	98	1.00	5.00	3.6531	1.30109
Overall Mean				3.89	1.10

Table 9. Impact of environmental constraints on the performance of medium size enterprises descriptive statistics.

	N	Minimum	Maximum	Mean	Std. Deviation
Competition With Large Industrial Units	56	2.00	5.00	4.2857	0.98561
Bureaucratic Setup Procedures	56	2.00	5.00	3.7143	0.98561
Income Tax Structure	56	2.00	5.00	2.7143	1.09069
Policy Uncertainties	56	2.00	4.00	2.6250	0.86471
National Culture And Beliefs	56	2.00	5.00	3.5000	0.89443
Rapid Technological Changes Not Easily Adopted	56	2.00	4.00	3.0714	0.91168
Overall Mean				3.32	0.096

Source: own computation, 2016/2017.

Enterprises Located in Hawassa, Southern Ethiopia to a moderate extent (mean value of 2.6509, Standard deviation of 1.28020). The respondents differed more on the statement on National Culture and Beliefs affects performance of Micro Enterprises (Standard deviation of 1.28020) while they differed less on the statement that Income Tax Structure affects performance of Micro Enterprises (Standard deviation of 0.75830). Overall, environmental constraints affected the performance of micro enterprises in Hawassa, Southern Ethiopia to a great extent (mean value of 4.12, Standard deviation of 0.94).

As can be seen from the presentation in Table 8, the study established that, all the variables are considered to assess the effect of Environmental Constraints on the performance of Small Size Enterprises located in Hawassa, Southern Ethiopia to a Great Extent with the overall mean value of 3.89 and standard deviation of 1.10. The respondents differed more on the statement, Rapid Technological Changes Not Easily Adopted affects the performance of Small Size Enterprises with standard deviation of 1.30109 while they differed less on the statement that policy uncertainty affects the performance of Small Size Enterprises with standard deviation of .92656). Among the statements used to assess the opinion of respondents about the effect of environmental constraints on the performance of Medium Size Enterprises located in Hawassa Southern Ethiopia; Competition with Large Industrial Units and Bureaucratic Setup Procedures affect their performance to a great extent (mean value of 4.2857, Standard deviation of 0.98561) and (mean value of 3.7143, Standard deviation of 0.98561). Whereas Income Tax Structure, Policy Uncertainties, National Culture and Beliefs and Rapid technological Changes not easily adopted affect the Performance of Medium Size Enterprises to a Moderate Extent (mean value 2.7143, Standard deviation of 1.09069), (mean value 2.6250, Standard deviation of 0.86471), (mean value 3.5000, Standard deviation of 0.89443) and (mean value 3.0714, Standard deviation of 0.91168) (Table 9). The respondents differed more on the statement, Income Tax Structure affects the performance of Medium Size Enterprises (Standard deviation of 1.09069) while they differed less on the statement that policy uncertainty affects the performance of Medium Size Enterprises (Standard deviation of 0.86471). Overall. environmental constraints affected performance of Medium Size Enterprises in Hawassa, Southern Ethiopia to a moderate extent, with mean value of 3.32 and standard Deviation of 0.096.

# Summary statistics of firms' characteristics in accessing of financing

## Regression analysis

A moderated regression analysis was conducted to

Table 10. Cronbach's alpha.

Cronbach's Alpha Based on Standardized Items	N of Items
0.748	7

#### Histogram

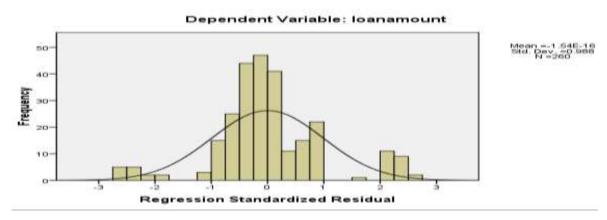


Figure 5. Histogram and P-P Plot used.

explore the effect of Firms' Characteristics (Age, Size, Collateral, Business Information, Type of Business and Legal Status of firms) in Accessing of Finance by Micro, Small and Medium Enterprises located in Hawassa, Southern Ethiopia. Regression analysis was conducted using Statistical Package for Social Sciences (SPSS) software.

#### Data reliability test

As a measure of reliability test for Likert-scale questionnaires used in the current study, Cronbach's Alpha was used. A reliability co-efficient of  $\alpha \ge 0.7$  was considered adequate. In this case, a reliability co-efficient of 0.748 was registered indicating a high level of internal consistency for the Likert scale used as shown in Table 10.

### Data normality test

To test that the dependent variable is approximately normally distributed for each category of the independent variable Histogram and P-P Plot were used. The Histogram should have the approximate shape of a normal curve. In this case, the histogram has approximately a normal curve (Figure 5). In the P-P Plot the dot should be along the line. In our case the dots are

streamed along the line. This revealed that, the data are approximately normally distributed (Figure 6).

#### Model summary

The Model Summary is shown in Table 11. The "R" value is used to designate the strength and direction of the relationship between the variables. The closer the value gets to 1, the stronger the relationship. In this case as shown in model 1 in Table11, above R= 0.761. This means there was an overall strong and positive relationship between the variables. The R-Square in the study was found to be 0.579. This value indicates that the independent variables (Age, Size, Collateral, Business Information, Type of Business and Legal Status of firms) can explain 57.9% of the variance in the Credit Access by MSMEs businesses in Hawassa City, Ethiopia.

## Coefficients of determination

The Unstandardized Coefficients of determination under the B column in Table 12 were used to substitute the unknown beta values of the regression model. The beta values indicated the direction of the relationship. A positive or negative sign indicates the nature of the relationship. The significant values (p-value) under sig. column indicate the statistical significance of the

#### Normal P-P Plot of Regression Standardized Residual

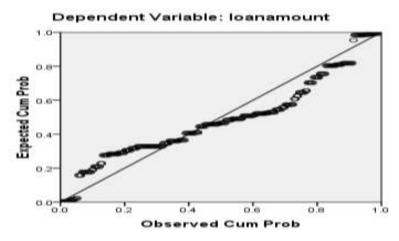


Figure 6. Normal P-P Plot of regression standard residual.

relationship or the probability of the model giving a wrong prediction. A p-value of less than 0.05 is recommended as it signifies a high degree of confidence. In our case, all the explanatory variables except Legal Status of Business Enterprises (p= 0.880) produced statistically significant results p< 0.05: Age of Business Enterprise (p= 0.000), Size of Enterprises (p= 0.003), Collateral (p= 0.024), Business Information (p= 0.000), and Type of Business (p= 0.039). The Equation for the Regression Model is expressed as:

Credit Access =  $\alpha i + \beta_1 Age + \beta_2 Size + \beta_3 Collt + \beta_4 Binfo + \beta_5 type + \beta_6 Legals + ui$ Credit Access = -0.136+ 0.102Age+0.117Size + 0.112Collt+0.433 Binfo + 0.046 type +0.006Legals +

0.112Collt+0.433 Binfo + 0.046 type +( *ui*......Q3.

Where: Credit Access = Credit access by a firm αi = constant

Age = Age of an Enterprise

Size = Size of Enterprise (measured by the number of employees)

Coll = the Collateral that an enterprise hold when applying for a loan

Binfo = Business information kept by an Enterprise

Type = Type of Business engaged in

Legals= Legal status of an Enterprise during the loan application

*Ui* = Residual values, which are any variables which may affect the dependent variable but not incorporated in this model/ Stochastic Error Term.

The results of the regression equation show that if all the predictor variables were rated zero, Credit Access by Micro Small and Medium Size Enterprises located in Hawassa City, Southern Ethiopia would be -0.136. However, all the predictors had a positive relationship

with the dependent variable. A unit increase in Age of Enterprise would lead to improved Credit Access by 0.102 while a unit increase in Size of Enterprises would increase Credit Access by 0.117. A unit increase in the Collateral an Enterprise holds when applying for a loan would improve Credit Access by 0.112. A unit increase in Business information kept by an Enterprise would lead to 0.433 improvements in Credit Access by MSMEs while a unit increase in Type of Business would lead to improved Credit Access of MSMEs by 0.046. A unit increase in Legal status of an Enterprise would lead to 0.006 improvements in Credit Access by MSMEs. The Stochastic Error Term was assumed to be zero.

### **Analysis of variance (ANOVA)**

As shown in Table13, ANOVA analysis was conducted to indicate the significance of the regression model. At 95% confidence interval, p-value of 0.0000 and F-value of 57.990 was registered as shown in Table 3. This indicates that, the regression model has a probability of less than 0.0000 of giving the wrong prediction. Hence, the regression model used above is a suitable prediction model for explaining the Impact of Firm Characteristics in Accessing of Finance by Micro, Small and Medium Size Enterprises Located in Hawassa City, Southern Ethiopia.

#### Conclusion

(i) The study has contributed to our knowledge on the series of factors associated with the firms' characteristics impacts on access to credit finance from different external sources of Financing Institutions in Hawassa City, Southern Ethiopia.

**Table 11.** The model summary.

Model	R	R Square	Adjusted R Square	Std. Error of the Estimate		Change Statistics					
	R Square Change	F Change	df1	df2	Sig. F Change	R Square Change	F Change	df1	df2	Sig. F Change	
1	0.761(a)	0.579	0.569	0.32723	0.579	57.990	6	253	0.000	2.198	

a Predictors: (Constant), Legal Status, Age, Type Of Business, Collateral, Business Information, Size Predictors: (Constant), Legal Status, Age, Type Of Business, Collateral, Business Information, Size Dependent Variable: Credit Access

Table 12. Co-efficient of determination.

Mode	el		andardized efficients	Standardized coefficients	Т	Sig.	95% Con Interval			· linearity atistics
		В	Std. Error	Beta	Lower Bound	<b>Upper Bound</b>	Tolerance	VIF	В	Std. Error
1	(Constant)	-0.136	0.083		-1.634	0.104	-0.301	0.028		
	Age	0.102	0.013	0.495	7.955	0.000	0.077	0.127	0.429	2.331
	Size	0.117	0.039	0.180	2.968	0.003	0.195	0.039	0.452	2.214
	Collateral	0.112	0.049	0.107	2.271	0.024	0.015	0.210	0.747	1.338
	<b>Business Information</b>	0.433	0.053	0.434	8.235	0.000	0.329	0.536	0.598	1.672
	Type Of Business	0.046	0.022	0.090	2.071	0.039	0.002	0.090	0.888	1.126
	Legal Status	0.006	0.037	0.008	0.151	0.880	0.079	0.067	0.666	1.501

a Dependent Variable: Credit Access Source: own computation, 2016/2017.

Table 13: Analysis of variance.

ANOVA (b)						
Model		Sum of Squares	Df	Mean Square	F	Sig.
1	Regression	37.258	6	6.210	57.990	0.000(a)
	Residual	27.092	253	0.107		
	Total	64.350	259			

Predictors: (Constant), Legal Status, Age, Type Of Business, Collateral, Business Information, Size.

- (p=0.000), and Type of Business (p=0.039).
- (iii) All the explanatory variables (Industry of the Firm, location of the firm, firm size, firms' business information, age of the firm, Legal Status of the Firm (Incorporation) had a positive relationship with the dependent variable.
- (iv) In addition, in this study we sought to know the effect of other factors such as Marketing Constraints, Managerial Constraints and Environmental Constraints on the Performance of SMMEs. These marketing constraints affected the performance of Micro and Small Size Enterprises located in Hawassa, Ethiopia to a Great extent (mean value of 3.9, standard deviation of 1.07) and (mean value of 3.75, standard deviation of 1.2) respectively. Marketing constraint affects the performance of Medium Size Enterprises in Hawassa, Southern Ethiopia to a Moderate extent with mean of 2.63 and Standard deviation of 1.18.
- (v) Managerial constraints affected the performance of Micro Enterprises in Hawassa city, Southern Ethiopia to a great extent (*mean of* 3.93, *standard deviation of* 0.99), and the performance of Small Size Enterprises and Medium Size Enterprises to a Moderate extent (*mean of* 3.2493, *standard deviation of* 1.18) and (*mean of* 2.61, *standard deviation of* 1.23).
- (vi) Environmental constraints affected the performance of Micro and Small Size Enterprises located in Hawassa, Ethiopia to a great extent (*mean of* 4.12, *standard deviation of* 0.94) and (mean of 3.89, standard deviation of 1.10). While, the performance of Medium Size Enterprises was affected by these Environmental Constraints to a Moderate extent with mean value of 3.32 and standard deviation of 0.096.

#### **RECOMMENDATIONS**

The study forwards the following recommendations.

- (i) Government should formulate policies that will make sources of finance (Commercial Banks, Finance Companies, Micro Finance Institutions and other sources) relax their restrictive regulations and operations which discourage borrowing and offer more credit facilities for firms especially Micro and Small Size Enterprises.
- (ii) Government should support the MSMEs sector by guaranteeing them of financial institutions.
- (iii) The SMMEs operators should also improve their working environment using different devices like improving the quality of their products and services to compete with large industrial units, improve the skill of human power by providing different trainings.
- (iv) It also recommended that in order to obtain credit access from Financial Institutions, MSMEs operators should maintain attractive firms' attributes to stimulate lenders to extend debt finance to their investments.
- (v) The government should safeguard MSMEs against 'Bureaucratic Discretions' and also improve the presumptive tax system which is adopted in order to

collect tax from Micro Enterprises particularly.

(vi) To support MSMEs in their efforts to expand businesses, governments and other stakeholders should facilitate market linkage for manufacturers, particularly.

#### **CONFLICT OF INTERESTS**

The authors have not declared any conflict of interests.

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## **African Journal of Business Management**

Full Length Research Paper

# Investigating the effectiveness of entrepreneurship education in developing entrepreneurial intentions among students in HEIs located in Blantyre District of Malawi

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This paper aims to investigate the effectiveness of entrepreneurship education in developing entrepreneurial intentions among students in HEIs in Blantyre District of Malawi. A mixed method approach consisting of quantitative and qualitative methods was employed. In total 60 participants were purposively sampled for the study of which 42 responded to the questionnaire that was administered. This represents a response rate of 70%. Data collection was conducted through structured questionnaires to all respondents. The results indicate that there is a significant effect of educating students in entrepreneurship and this effect is on their intentions tobecome entrepreneurs in HEIs in Blantyre District. The length of an entrepreneurship education moderated this effect. The respondents who were self-employed after completing their entrepreneurship education and training had a lower entrepreneurial intention at the beginning of the programme compared to the respondents who had not become self-employed. An analysis of the development of entrepreneurial intention after the end of the entrepreneurship programme showed that after the end of the programme, entrepreneurial intentions had increased significantly. Thus, education and training in entrepreneurship is established to be a trigger that positively impacts entrepreneurial intention.

Key words: Entrepreneur, entrepreneurship education, learning, entrepreneurial mindset, entrepreneurial intention.

### INTRODUCTION

The country's economic policies determine the levels of self-employment and entrepreneurship thereby impacting the economic growth (Gohmann, 2012). Normally, increases in entrepreneurship also lead to increase in total employment levels. In order to increase the levels of

entrepreneurship, there must be deliberate efforts to educate or train people in entrepreneurship. Education and training in entrepreneurship should aim to give the students the additional entrepreneurial knowledge, attributes and capabilities that are needed for idea

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generation abilities in the context of setting up a new small business (Jones, 2010). The lack of entrepreneurship education and training should, therefore, manifest in increased small businesses' failure and increased levels of unemployment in an economy. As Nkirima (2010) has pointed, Higher Education Institutions (HEIs) should review their curricula to provide education that is more relevant and which is designed to promote the independence of the individual and responsible entrepreneurial capacity for job creation, development of the communities and increase in national development. It should help the students to acquire the new skills that enable them to identify new opportunities, become self-reliant and be job-creators and not job-seekers after graduation (Agbonlahor, 2016).

A high rate of unemployment among graduates in Malawi has negatively affected the economy. People tend to look for jobs after graduating but there are only a few opportunities and most of these job opportunities are snatched off by those in high positions where close relatives and friends with no qualifications at all are employed, leaving the deserving graduates out of the system. In addition, according to Malawi Government Secretary for Labour, Youth and Manpower Development, youths' unemployment is estimated to be 70% thereby reaching 'alarming levels in the country' (Ntchindi, 2016). The study will highlight the contribution of entrepreneurship programs in making students more entrepreneurial and enhancing their intentions to start new ventures leading to job and wealth creation in Malawi.

#### Problem statement of the study

The paper examines the significance of education in entrepreneurship in the development of a knowledge-based economy, within Malawian context, with the aim of nurturing entrepreneurship at all levels of Malawi society. As a country, Malawi has embarked on small and medium enterprise (SME) promotion as a means of achieving sustainable economic growth and improving people's livelihood. As highlighted in the Malawi Government Development Strategy, improved enterprise creation and growth will significantly improve the social and economic welfare of most Malawians.

As established from the module aims of many entrepreneurship courses, entrepreneurship education is believed to be a step towards addressing the challenge of high unemployment rates in Malawi, by inspiring graduates to pursue initiation and growth of their own enterprises. This in turn is expected to create jobs and contribute to other economic challenges faced in our country Malawi. Unfortunately, in many instances this in not the case in Malawi. While the National Statistics Office has indicated that about 92% of the Malawi populations have some family business or something of a business nature only 7% of these survive (Baluku et al.,

2016).

The overall research question was, therefore, how entrepreneurship education affects the entrepreneurial intentions of HEIs students in Blantyre District. The research sought to answer the following specific research questions:

- (i) What is the impact of entrepreneurship education being offered at the Malawi College of Accountancy on entrepreneurial intentions among students?
- (ii) What is the effect of the time it takes to complete entrepreneurship education programme on the entrepreneurial intention of the students?
- (iii) What is the effect of the trigger-events that take place during the entrepreneurship education programme on the intention to become an entrepreneur?

#### LITERATURE REVIEW

Entrepreneurship historically began in 1732 with the Irish economist, Richard Cantillon who used the term to refer to individuals who had "willingness to carry out forms of arbitrage involving the financial risk of a new venture" (Lorz and Volery, 2011). Khuong and Am (2016) defined entrepreneurship as the process of creating new venture and new organization. However, Webb et al. (2014) state that entrepreneurship as a field has no clear boundaries and that it does not have a clear conceptual framework while some view entrepreneurship as both a research and educational subject. As a research subject it displays a variety of ideas on how to educate in, for, through or about entrepreneurship (Hoppe et al., 2017).

Carlsson et al. (2013) argued that entrepreneurship has no home in academia and that its definition cannot be related to education only. Berglund and Holmgren (2013) agree on the dynamism and social process of entrepreneurship where individuals acting alone or in cooperation with others identify opportunities to create small businesses. Carlsson et al. (2013) concluded that the study of entrepreneurship is not only the reserve for the academia. Every individual who has an interest in the field can interpret and use entrepreneurship in a manner suits Therefore. that one's purposes best. entrepreneurship is not only about the immediate creation of new businesses (Fayolle et al., 2015).

It has been established that education in general can have a positive impact on entrepreneurship (Robinson et al., 2016). According to Bae et al. (2014) and Fayolle et al. (2015) entrepreneurship education programmes are of four kinds; entrepreneurial awareness education which increases knowledge about entrepreneurship and influences attitudes that effect intentions and then there is education which targets start-up. The programmes aim at people who have an entrepreneurial idea already and want to become self- employed. There is education for entrepreneurial dynamism which focuses on individuals who are already entrepreneurs. These individuals are

taken to seek and promote dynamic behaviours after the start-up phase. Finally, there is education for entrepreneurs which is carried out on a continuing basis which describes life-long learning programmes and focuses on experienced entrepreneurs.

According to Holienka et al. (2015), entrepreneurship education prepares individuals including youths to become responsible and enterprising people. These individuals become entrepreneurs or entrepreneurial thinkers and contribute to economic development and sustainable communities. Thus, the fundamental premise is that entrepreneurial characteristics and skills can be taught.

According to Gautam and Singh (2015), the basic characteristics of entrepreneurship education as a discipline are as follows;

- (i) It is a function of innovation.
- (ii) It is a function of fostering leadership.
- (iii) It is an organizational building function.
- (iv) It is a function of high achievement.
- (v) It involves creation and operation of an enterprise.
- (vi) It exploits untapped opportunities thereby creating value for customers.
- (vii) It is oriented towards growth in wealth, knowledge and employment.
- (viii) It is concerned with attitudinal change, risk taking abilities and turning ideas in to actions.

Thus, as a discipline entrepreneurship education always tries to instill some skill so that one can play a role of catalyst for socio-economical change. It is argued that entrepreneurship mindset requires a number of entrepreneurial competences:

- (i) Initiative-taking ability.
- (ii) Communicating in settings that are different.
- (iii) Finding and utilizing possibilities.
- (iv) Ability to sell ideas.
- (v) Ability to take risks and responsibilities.
- (vi) Ability to realize ideas.
- (vii) Creation of products/services that are of value for others.

Gurol and Atsan (2006) found six personality characteristics that are used to explain the entrepreneurial profile of students studying entrepreneurship. These are the need for achievement, locus of control, propensity to take risks, ambiguity tolerance, innovativeness and self-confidence. These characteristics were selected because they are often times mentioned in different studies in the entrepreneurship literature (Palamida, 2016).

#### **Entrepreneurship education models**

Entrepreneurial research has concentrated on the activities undertaken by entrepreneurs in creating new

ventures and making them grow and how such decisions are carried out.

#### Didactic model

According to Gautam and Singh (2015) and Raij (2014), when planning for entrepreneurship education the didactic model describes the prerequisites for it. The model explains how entrepreneurial competences can be enhanced in students using certain factors. It provides four factors which must be taken into account in arranging for education for entrepreneurship. These include learning competences, learning culture, learning environment and learning activities which together are a source of entrepreneurial competences. The model is illustrated graphically in Figure 1 as four cogwheels. These wheels illustrate how the four categories influence each other mutually. Entrepreneurial action development can only take place when all four cogwheels move simultaneously.

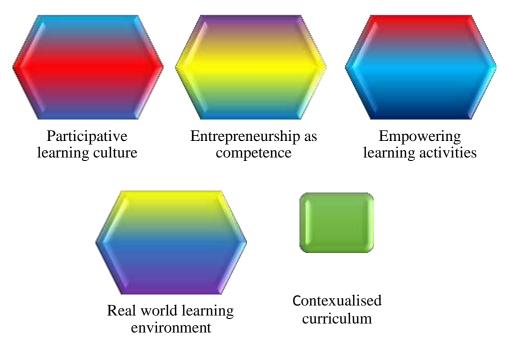
The physical, mental and virtual environment that surrounds education makes up the learning environment. The learning environment has openness and dynamics as the most important characteristic. This includes the surrounding world and local environment as part of education. The learning environment consists of workshops, different types of knowledge and the surrounding environment. In other words, it is project based working which is complemented by the virtual space as part of the learning environment. The learning culture includes the teacher as a partner and facilitator. The interaction between students, teachers and external partners results in co-creative networks which enable the students to participate equally with teachers and external partners like, for instance, local entrepreneurs. The learning culture is ideally characterized by partnership and team based learning. The teacher acts as a facilitator and external partners, for example, from the local community are involved. A learning environment and a learning culture provide the opportunity to organize learning activities that promote the development of entrepreneurial competences.

### Learning competences

The aim is to develop entrepreneurial competences in the students. These competences include the ability to use knowledge, skills and take up positions in certain situations in a qualified way.

#### Learning activities

The learning activities are undertaken in the learning culture and learning environment and consist of generating new ideas, defining and planning projects,



**Figure 1.** Didactic Model for entrepreneurship education. Source: (Adapted from YEDAC, 2015 www.yedac.eu).



**Figure 2.** The process model. Source: (adapted from Raij, 2014).

finding information, collaborating with external partners on development, experimenting with different solutions and reflecting about processes and progress.

in the different subject areas which are integrated into a real world context for this to make sense. Furthermore this can be used in entrepreneurial projects.

#### Contextualized curriculum

This ensures that entrepreneurial learning is based on the national or local curriculum having learning objectives

#### **Process model**

The entrepreneurial learning process model in Figure 2 indicates how learning activities can be arranged. The

process is composed of three stages which are explore, develop and deliver. These stages are further subdivided into workshops. A workshop consists of intensive learning activities which are made up of specific activities such as entrepreneurship, real world themes, development of ideas, planning, production, presentation and evaluation. It is recommended that the students move through loops in the project phase when needed.

- (i) Explore entrepreneurship workshop: The teacher and students need to develop a shared understanding of the concepts of entrepreneur, entrepreneurship and entrepreneurial competences. Then they will need to determine the illustrative examples that will help the students assess their entrepreneurial competences.
- (ii) Thematic workshop: The teacher presents a topic relevant for the region and the learning objectives related to the topic and the students do research on the topic.
- (iii) Develop idea workshop: The students and the identified partners collaborate on developing ideas for services or products connected to the topic. The best ideas are selected for further development.
- (iv) Planning workshop: With support from the teacher the students form teams, set individual learning goals and plan the specific projects.
- (v) Production workshop: The students develop their ideas, service, concepts or products and produce prototypes. If possible the prototypes are tested in a real world setting.
- (vi) Deliver presentation workshop: The students present their work and the practicality of the work.
- (vii) Evaluation workshop: The students evaluate the process, their own competences and the learning goals.

#### **Entrepreneurial education model**

Lackeus (2015) provides some initial advice on learningby-doing activities that can trigger the development of entrepreneurial competencies. The teachers should give their students assignments to create value (preferably innovative) to external stakeholders based on problems and/or opportunities the students identify through an iterative process they own themselves and take full responsibility for. Such assignments lead to repeated interactions with the outside world which triggers uncertainty, ambiguity and confusion. This should be regarded as a positive outcome and a source of deep learning.

To alleviate the levels of difficulty and uncertainty such an assignment can result in a team-work approach which should be applied by giving the students access to increased creative ability and peer learning opportunities. Robust advice on how to manage the value creation process should be given to the students. Figure 3 outlines the relation between educational assignments, triggered activities/events and developed entrepreneurial

competencies.

According to Fayolle et al. (2015), entrepreneurial attitude is the extent of a person's positive intention of starting a new small business. The early development of entrepreneurial intentions is particularly important because it can lead to persistence in the future in the intention to start up a business. Also numerous studies on university students have shown that entrepreneurship education that focuses on self-employment as a career option has a positive effect on students' entrepreneurial goals or intentions.

Jackson (2015) argued that the first purpose of education is to develop students as individuals who make their own decisions about their careers and in the second, the purpose of education is to create graduates to a politically determined model who support politically defined economic aims. Early entrepreneurship education experiences could inspire students towards entrepreneurial career path (that is business start-up) or towards alternative career paths e.g. organisational employment (Elliot and Thrash, 2003). Entrepreneurial intention entails a person's plan or motivation to perform a behavior which leads to the setting up of a small business and a personal conviction that the person will create that new business venture in the future (Kautonen et al., 2015).

## **METHODOLOGY**

The study involved the students pursuing Bachelor's Degree in Business Management and Entrepreneurship at Malawi College of Accountancy in Blantyre District. It also included members of staff at the college who are involved in the teaching of the entrepreneurship programme. The former graduates programme were also included in the sample because they represented the actual interests of entrepreneurs in the industry after going through the programme and were determined to be the main focus of the study in as far as entrepreneurship education and intentions are concerned. The mixed methods research methodology was used in order to optimize the data collection and interpretation. In total 60 participants were purposively sampled for the study of which 42 responded to the questionnaire that was administered. The 60 respondents were purposively selected because they were believed to be information-rich. The questionnaire was pilot-tested on 5 respondents and was determined to be an adequate instrument for data collection. This represents a response rate of 70%.

### **RESULTS**

In total, 22 items were included and asked in the questionnaire with 16 items dealing with the feeling and attitude that the respondents have towards the entrepreneurship programme. The options ranged from highly agree to highly disagree and yes or no answers. The remaining 4 questions or items were about their occupation, gender and the period taken to finish the programme.

Educational Assignment.......Trigger Emotional Events........Competence Development.

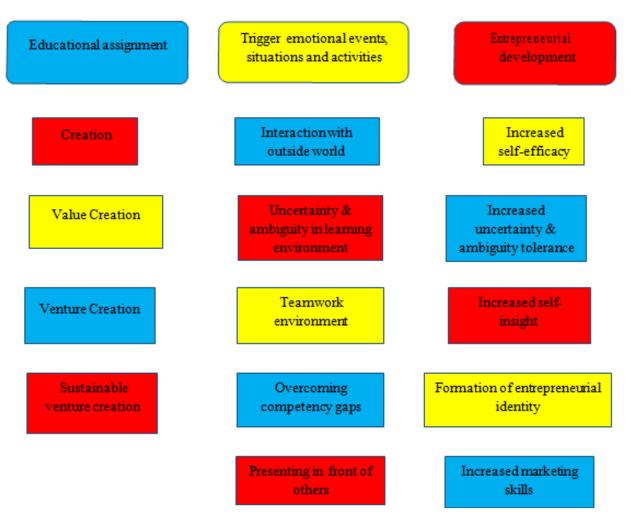


Figure 3. Relationship between educational assignments, triggered activities / events and developed entrepreneurial competencies.

The respondents were asked questions about being ever employed or owning businesses and the number of years they had been working or doing entrepreneurship or if they have not done any. This gave information of those with enough knowledge of the purpose of studying the programme and the expectations of the institution as well as their own expectations. This assessed their knowledge of entrepreneurship and how they could use such knowledge after graduating.

Out of the 42 individuals, 16 were self-employed and working, 9 were running their own businesses, 10 were just employed, and the remaining 7 were students with no work or self- employment experience. The items in the questionnaire included the followings given in Table 1.

Of the 100% participants, all of them indicated that they had and still have a positive expectation of the

entrepreneurship offering to deliver on the students' expectations and equip them with the entrepreneurship mindset. On having and discovering entrepreneurial traits in the participants, 45.2% had entrepreneurial traits and mostly from families and close friends as they grew up in that environment while 54.8% of them denied having any entrepreneurial traits they could think of. In total, 62% of the participants agreed that they had been self-employed before while 38% of them had never been self-employed.

On trigger events that impacted the participants in their course or during the programme, 57% of them had several events that positively impacted their entrepreneurial intentions while 43% of them never experienced those trigger events. Of the 71% of the respondents, the programme matched their expectation of the programme while the remaining 29% were still not

Table 1. the items in the questionnaire.

ID	Question				
Q4	Was/is your expectation from the Entrepreneurship Programme positive or negative?				
Q6	Do you have any entrepreneurial traits you are aware of?				
Q7	If you decided to create a firm, would people in your close environment approve/ agree with that decision?				
Q9	Have you ever been self-employed (independent worker or firm owner)				
Q13	Indicate your level of agreement with the following sentences of being an entrepreneur				
Q14	To what extent do you agree with the following statements regarding your entrepreneurial capacity?				
Q15	Indicate your level of agreement with the following statements about your intention of being an entrepreneur				
Q16	What trigger event impacted your intention to become an entrepreneur?				
Q17	Are there trigger events during the entrepreneurship programme that impacted the intention to become an entrepreneur?				
Q18	In retrospective, did your entrepreneurial intention develop during the entrepreneurship education programme?				
Q19	In retrospective, did the entrepreneurship education programme match your expectations?				
Q21	Would you recommend this programme to a friend of yours?				
Q22	In retrospective, at what level would you agree for the programmes continuation?				

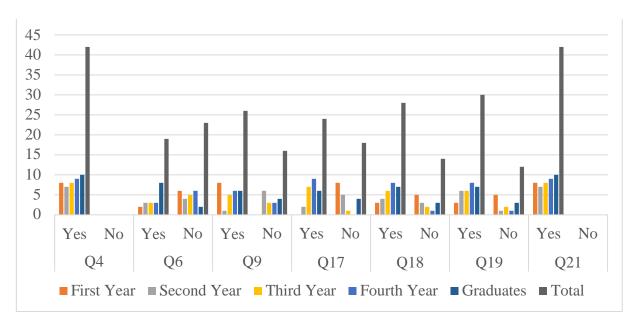


Figure 4. Summary of the results based on the questionnaire for yes or no answers.

decided and were still expecting more. All the 100% participants responded to Q21 and Q22 that they were 100% sure to recommend the programme to a friend and its continuation at the institution. Figure 4 summarizes the information given above.

From the questions that ranged from strongly agree to strongly disagree, the following were the responses. In total, 69% of the participants strongly agreed and some agreed that if they decided to open a firm, family and friends would approve and agree of that decision while 31% of them disagreed of any approval from their close relatives or confidants. In total, 64% of the respondents

were confident that they could control the process of a new firm and all the necessary practical details of managing a firm and had a high probability of succeeding.

On the intention to become an entrepreneur in the near future, 86% of the respondents strongly agreed and some agreed that they would become one and had an intention of becoming an entrepreneur while 14% of them disagreed of having that confidence now and any intention of becoming an entrepreneur. For those who believe they could be self-employed within the next five years, 55% of them strongly agreed and indicated that they would be CEO's while the remaining

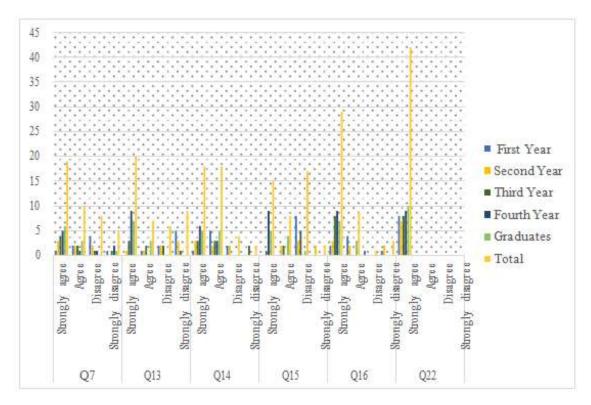


Figure 5. Summary of the results based on the questionnaire using Likert-scale.

45%, most of them first year students, said they have no confidence of running their own business in the next five years.

When asked of the trigger events that impacted their intention to become entrepreneurs, 76% of the respondents strongly agreed and indicated that the entrepreneurship modules in the programme helped them in becoming entrepreneurs and intrapreneurs even before they graduated and therefore positively impacted their entrepreneurial intentions. All respondents strongly agreed that this should programme still be taught at the institution (Figure 5).

Figure 6 shows the relationship between entrepreneurship education and entrepreneurship intentions in relation to the length and strength of the programme.

However, the study results are limited to the students of Malawi College of Accountancy Bachelor of Business Management and Entrepreneurship who formed the study sample. Extension of the study sample by incorporating other entrepreneurship students in HEIs located in Blantyre district is, therefore, recommended.

#### DISCUSSION

The research objective aims to establish if the entrepreneurship programme has had an impact on students' entrepreneurial intentions. According to

Lackeus (2015), the aim of entrepreneurial education and training is to equip students with entrepreneurial skills and competence. Entrepreneurial competence includes the knowledge, skills and attitudes that affect the willingness and ability to create a new small business. This definition complies with the literature on competence in general as well as on entrepreneurial competence in particular (Lackéus et al., 2015). It has been argued that entrepreneurship education differs significantly worldwide. Some take it to mean that students should be encouraged to start-up their own company. This leans on a rather narrow definition of entrepreneurship viewed as starting a business. Others take it to mean that it is not at all about starting new organizations but rather it is about making students more creative, opportunity oriented, proactive and innovative, adhering to a wide definition of entre-preneurship relevant to all walks of life.

According to the Didantic model by Raij (2014), entrepreneurship education needs to have a learning environment characterized by openness and dynamics. The entrepreneurship education model by Lackeus (2015) stated that teachers must give assignments to create value and show understanding of the course taken. He further explained that through these assignments students identify new ideas and opportunities that are learnt to prepare them for the real world.

According to the questionnaires administered, all

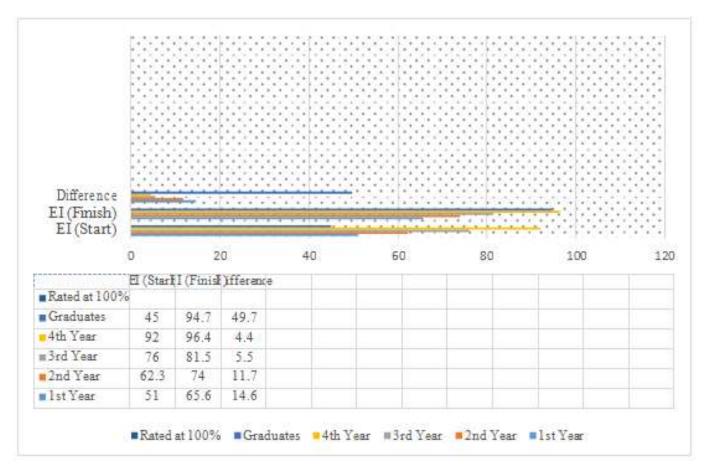


Figure 6. Relationship between entrepreneurship education and entrepreneurial intentions.

participants in the study had a very positive reaction to the programme and that the course had positively impacted their lives and their mind- sets, helping them to unveil the true meaning of entrepreneurship that would in turn help them in making a change in society. In relation to the assignments given, and the good learning environment that they experience in HEIs, both students and graduates commended the programme for its existence as it has positively impacted their lives as students as well as their well-being. This is the aim of entrepreneurship which is also a competence that must be possessed by all citizens in the country like Malawi regardless of career choice.

What leads a person to stand on his or her own and start a business differs from one person to another and for many, being laid off from a job once or more is the reason enough to think of starting an entrepreneurial activity. Sometimes a person is frustrated with his or her current job and does not see any better career prospects on the horizon. Sometimes a person realizes that his or her job is in jeopardy. A firm may be contemplating restructuring that could end a job or limit career or salary prospects. For some, frustration coming from the fact that one has been passed over for promotion may lead them

to undertake an entrepreneurial activity. Perhaps a person sees no opportunities in the existing organization and decides to start a small business. Some people are actually repulsed by the idea of working for someone else. They object to a system where reward is often based on seniority rather than accomplishment, or where they have to conform to a corporate culture. Other people decide to become entrepreneurs because they are disillusioned by the bureaucracy or politics involved in getting ahead in an established business or profession. Some are tired of trying to promote a product, service, or way of doing business that is outside the mainstream operations of a large company. In contrast, some people are attracted by the advantages of starting a business (Rauch and Hulsink, 2015).

According to the survey, a total of 45% of the respondents admitted to have acquired entrepreneurship traits from the environment they had been, some from family background, some from workmates, and others from doing business while some from frustration of being unemployed. Elliot and Trash (2003) state that there are three elements of inspiration:

(i) Transcendence - This is a tendency to strive for

something which is better.

- (ii) Evocation –This is where inspiration is natural, that is, evoked and unintended.
- (iii) Motivation- This involves taking action.

Therefore, Elliot and Trash (2003) suggest that inspiration represents a juxtaposition of two component processes:

- (i) Being inspired by-This involves the denial of responsibility on encountering an inspiring influence, for example, a role model.
- (ii) Being inspired to This involves the motivation to transmit or extend the inspiring qualities toward a motivational object, for example, a future self.

Therefore, the inspirational experience is triggered or facilitated by a given situation. In total 32 of the respondents agreed that the modules learnt in the entrepreneurship programme as well as classmates who were entrepreneurs and intrapreneurs even before they graduated positively impacted their entrepreneurial intentions and were regarded as some positive trigger events to them in developing their entrepreneurship intentions. They regarded this as the turning point in their life where they got out of their comfort zone and took a risk to start imagining being entrepreneurs.

Assuming that education for entrepreneurship positively affects the entrepreneurial intention, how long does this effect last? If the strength of entrepreneurial intention is reducing fast, then this would have a significant effect on the way the entrepreneurship education is designed. The entrepreneurship education and training effort would need to provide the required support for the immediate set-up of businesses after the end of the programme. Furthermore, there is the need that the entrepreneurship education and training offering should only focus on students who want to set up a business within a short time after the end of the programme (Lorz and Volery, 2011).

According to Lorz and Volery (2011) first assumption, the strength of entrepreneurial intention might increase or decrease after the end of the programme. Rengiah (2013) concurred that in developing countries there is a high rate of unemployment among the graduates emerging from the higher educational institutions. This is one of the main social development problems facing the developing countries. Graduates' preference for being paid employees over becoming self- employed is one of the contributing factors to the current problems the governments are facing.

Norasmah and Othman (2015) argued that entrepreneurship would help graduates develop their own careers and expand the job market by easing the current unemployment problem. Higher education institutions offering formal entrepreneurship education and including it as one of the subjects in the curriculum of business and other courses; organizing seminars, conferences, short courses and training for the students would help in

solving the problem (Cheng and Chan, 2004)

The findings in the study revealed that out of 10 graduates who participated, a total of 6 are currently working and have small businesses running while the other 4 are formally employed. These findings agree with the study conducted by Lorz and Volery (2011) that the stability of the programme can decrease quickly or increase after the end of the programme. The impact on stability for HEIs entrepreneurship students seem to be above par as most are into entrepreneurship and just a few are not. As per Lorz and Volery (2011)'s assumption, the stability of the programme will depend on oneself. It can be said that for those who want a promotion at work after having a degree, they can have their stability decreased quickly while those who have entrepreneurial intention would increase their stability. It has also been noted that entrepreneurial intentions increases from first year to third year among students studying the programme.

#### Conclusion

Research indicates that entrepreneurship education and training programmes enhance the ability to identify opportunities and improve entrepreneurial intentions. There is a concept of effectuation that represents a quite practical and hands-on approach to teaching through entrepreneurship. Effectuation is described as an iterative process of decision making and active commitment seeking that results in creation of new value. Viewing entrepreneurship as a generic method holds much promise for the field of entrepreneurial education, but requires emphasis on taking action, value creation and using creativity tools, all of which the HEIs are striving to deliver in developing entrepreneurial intentions among their students.

#### **CONFLICT OF INTERESTS**

The author has not declared any conflict of interests.

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